

TOWN OF MONROE

2013-2014

ANNUAL BUDGET

As amended by the First Selectman

**To be voted on
Tuesday
April 23, 2013**

**Amended by Board of Finance on March 14, 2013
Amended by Town Council on February 25, 2013**

2013-2014
MUNICIPAL
BUDGET PROCESS

Town of Monroe

STEPHEN J. VAVREK
First Selectman



OFFICE OF THE FIRST SELECTMAN

Town Hall
7 Fan Hill Road
Monroe, Connecticut 06468-1800
Phone: (203) 452-2821
Fax: (203) 452-5475
email: svavrek@monroect.org
www.monroect.org

Monroe's 2013/2014 Municipal Budget Process

The proposed 2013/2014 Budget will focus on providing for the health, safety and welfare of all the citizens of Monroe. This budget will focus on Town needs - the increased maintenance of roads, buildings and our public safety needs, culture and recreation, health and welfare, and our wonderful educational system. Over the next few months our elected officials – the Board of Education, Town Council, Board of Finance and I will work together to provide a budget that drives value in the services provided for our citizens.

Government is the art of discussion, compromise and working towards a common ground. During my, going on three, years in office, we have all worked hard to get the input of all of Monroe's citizens in order to incorporate everyone's thinking into the budget process. I have also worked with our Town department heads and the Board of Education to assure fiscal discipline in every action we take. We urge everyone to be involved in the budget process and look forward to hearing your opinions throughout the deliberations. However, we ask that the rhetoric be restrained and respectful. While we may disagree about the budget, we can all agree that our democratic process should be enhanced, not diminished, during our budget conversation.

Preliminary budget estimates

All departments, offices, agencies, boards, commissions, committees and authorities except as provided in the Town Charter, shall submit to the Director of Finance and the First Selectman, by **December 1, 2012** an estimate of proposed revenue and expenditures relating to their respective departments, offices and public bodies for the fiscal year to commence on July 1, 2013. The Board of Education shall submit to the First Selectman and Director of Finance its proposed budget not later than **January 9th** of each year.

Preparation of First Selectman's budget

The budget as proposed by the First Selectman shall consist of:

1. An expense budget for all town expenditures, including expenditures of the Board of Education.
2. A capital expense budget.
3. A financial plan for the fiscal year.
4. An explanation by the First Selectman of the proposed budget and the fiscal policy proposed by the First Selectman.

5. Recommendations of the First Selectman concerning all proposed town expenditures and capital projects.

The budget as proposed by the First Selectman shall be delivered to the Town Council not later than **February 8th** of each year.

Duties of the Council on Budget

The Town Council, except as otherwise provided by the Town Charter, has such powers and duties relating to the Town Budget and the Board of Education budget as are set forth in the Connecticut General Statutes. The Council shall review the Town Budget and shall make such revisions, as it deems desirable consistent with the welfare and the resources of the town. During its review of the budget, the Council shall hold one public hearing, at which time any elector or taxpayer may have an opportunity to be heard regarding the Town Budget as proposed by the First Selectman. Not later than **February 28th** of each year the Council shall forward the budget as proposed by the Town Council to the Board of Finance.

Duties of the Board of Finance on Budget

The Board of Finance, except as otherwise provided by the Town Charter, has such powers and duties relating to the Town Budget and the Board of Education budget as are set forth in the Connecticut General Statutes for Boards of Finance. Upon receipt of the budget as proposed by the Town Council, the Board of Finance shall review the same and shall make such revisions, as it deems desirable consistent with the welfare and resources of the town. During its review process of the budget, the Board of Finance shall hold one public hearing, at which such time the electors and taxpayers of the town shall have an opportunity to be heard regarding the budget as proposed by the Town Council. After such meetings and hearing, the Board shall prepare its final proposed Annual Budget and shall deliver the same to the First Selectman not later than **March 21st** of each year.

Publication and referendum

The First Selectman shall, upon receipt of the budget as proposed by the Board of Finance, prepare the final proposed Annual Town Budget to be submitted to the Annual Budget Referendum. The First Selectman shall cause to be published in a newspaper having a general circulation in the Town of Monroe a summary of the final proposed Annual Budget at least five (5) days prior to the date of the Annual Budget Referendum.

The Town Clerk shall place notice of the Annual Budget Referendum in a newspaper having a substantial circulation in the Town of Monroe, at least five days before the date of the Referendum. The Town Clerk shall prepare the ballots, and the question shall be worded in accordance with the requirements of Sec. 9-369, Connecticut General Statutes.

The Annual Budget Referendum shall be held on the first Tuesday in April of each year. Copies of the final proposed Annual Budget shall be made available to the public at the Town Library and the Town Clerk's office at least five (5) days prior to the date of the Annual Budget

Referendum. The Annual Town Budget shall be deemed approved and shall become effective when approved by a majority of those voting at the Annual Budget Referendum.

Key Dates

January 9, 2013	Board of Education submits budget to the First Selectman
February 8, 2013	First Selectman's Budget due to the Town Council
February 11, 2013	First Selectman's Budget Presentation: Public Hearing
February 12, 2013	Town Council Budget Workshop Session
February 13, 2013	Town Council Budget Workshop Session
February 14, 2013	Town Council Budget Workshop Session
February 19, 2013	Town Council Budget Workshop Session
February 20, 2013	Town Council Budget Workshop Session
February 21, 2013	Town Council Budget Workshop Session (if necessary)
February 27, 2013	Board of Finance Public Hearing
February 28, 2013	Town Council's Budget due to the Board of Finance
March 4, 2013	Board of Finance Budget Workshop Session
March 6, 2013	Board of Finance Budget Workshop Session
March 14, 2013	Board of Finance Budget Workshop Session (if necessary)
March 21, 2013	Board of Finance's Budget due to the First Selectman
April 2, 2013	Annual Budget Referendum
July 1, 2013	New Fiscal Year begins

BUDGET OVERVIEW

2013-2014

Town of Monroe

STEPHEN J. VAVREK
First Selectman



OFFICE OF THE FIRST SELECTMAN

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Budget Overview

The budget proposal that has been given the Town of Monroe is the result of our first referendum not passing the electorates vote. After listening to our elected Board of Education, Town Council, Board of Finance and the many citizens that spoke the night of our Charter required meeting, the results below are the figures that will be voted on April 23.

Local revenue is at a lower level which is reflective of both the local economy and anticipated lower funding from the State. The reduction from anticipated levels in the current year is approximately \$488,090. Flat funding is also expected from the State in regard to education cost sharing. We hope that the State keeps this funding level within their budget deliberations.

The Town operating budget as proposed is an increase in spending of \$975,179. This represents a 5.09% increase of the current budget. The main drivers of this increase are insurance, pension, road repairs, equipment replacements police and town hall renovations.

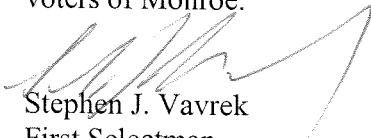
Debt service has increased by \$145,514 or 2.60% driven by higher principle payments of \$250,000 over the prior year.

The Board of Education budget as presented includes an increase in expenditures for the operating account of \$800,180 or 1.56%.

Total expenditures at present in the budget are \$80,317,583. This represents an increase of \$1,704,959 over the current year's budget or 2.17%.

Funding sources in this budget call for \$350,000 in supplemental taxes which is \$100,000 more than the current year's budget. Prior year's taxes are projected at \$400,000 which is the same as prior year and current year's taxes will increase \$2,093,049 or 3.14%. The Mill Rate increase is 1.20 to 30.46 or 4.10%

This budget keeps us on the right track of fixing what needs to be fixed and addresses many issues that we have all ignored over the years. Our department heads are to be commended for their fiscal constraints while still addressing the many needs of the community. After numerous internal staff meetings, we have compromised additional services and equipment to bring this budget to the level that hopefully finds support with our elected officials and the voters of Monroe.


Stephen J. Vavrek
First Selectman

EXECUTIVE SUMMARY

EXECUTIVE SUMMARY

CRITERIA:

The recommended 2013-2014 budget maintains services at a modified level for all of our citizens. It addresses some long standing needs as well as other factors which resulted in modifications to previous expenditure levels.

REVENUE:

Local revenue expectations were cautiously prepared and take into consideration the economic conditions at the state level as well.

EXPENDITURES

MUNICIPAL:

Expenditures were carefully crafted to include requirements which are important to the safety and overall well being of the community and to sustain service without unduly burdening the taxpayers.

DEBT SERVICE:

Last year debt service was positively affected as a result of the refunding of a portion of our previous debt which saved approximately 725,000 in interest cost. The debt service recommended for the 2013/2014 fiscal year reflects the new interest. An estimate has been included under new debt to provide for a continuation of road work and address infrastructure needs.

EDUCATION

The education budget proposal seeks to maintain the level and quality of programs to the students in the Monroe School system.

SUMMARY:

The budget is presented in a format which is compatible with our financial and audit reporting.

FINANCIAL PLAN SUMMARY

2013 - 2014

TOWN OF MONROE
2013-2014 BUDGET

TOWN OF MONROE 2013-2014 BUDGET				
FINANCIAL PLAN RECOMMENDED FISCAL POLICY				
EXPENDITURES	2012-2013	2013-2014	INCREASE (DECREASE)	
			\$	%
OPERATING EXPENSES				
TOWN	19,142,174	20,117,349	975,175	5.09%
DEBT SERVICE	5,586,028	5,731,542	145,514	2.60%
EQUIPT REPLACEMENT		111,267	111,267	100.00%
EDUCATION	51,434,739	52,234,919	800,180	1.56%
CONTRA/REIMBURSABLES				
& ED GRANTS	2,289,683	1,962,506	(327,177)	-14.29%
RESERVED FOR				
E M S	30,000	30,000	-	0.00%
INTERNAL SERVICE	20,000	20,000	-	0.00%
P O C D	40,000	40,000	-	0.00%
REVALUATION	70,000	70,000	-	0.00%
CAPITAL EQUIPMENT/ PROJECTS	-		-	0.00%
TOTAL EXPENDITURES	78,612,624	80,317,583	1,704,959	2.17%
REVENUE				
OPERATING REVENUE	8,971,304	8,810,391	(160,913)	-1.79%
CONTRA/REIMBURSABLES	936,500	573,400	(363,100)	-38.77%
Education GRANTS	1,353,183	1,389,106	35,923	2.65%
FUNDING SOURCES				
UNDESIGNATED FUND BALANCE			-	#DIV/0!
SUPPLEMENTAL TAXES	250,000	350,000	100,000	40.00%
OPERATING TRANSFERS			-	0.00%
PRIOR TAXES	400,000	400,000	-	0.00%
CURRENT YEARS TAXES	66,701,637	68,794,686	2,093,049	3.14%
TOTAL REVENUE	78,612,624	80,317,583	1,704,959	2.17%
ESTIMATED GRAND LIST	2,267,618,489	2,258,525,476	(9,093,013)	-0.40%
COLLECTION RATE	98.50%	98.50%	0.00%	0.00%
MILL RATE	29.26	30.46	1.20	4.10%

EXPENSE BUDGET SUMMARY

2013 - 2014

TOWN OF MONROE
2013-2014
BUDGET

EXPENSE BUDGET SUMMARY

The following is a comparison of the proposed 2013-2014 expense budget with the 2012-2013 expense budget

EXPENDITURES	2012-2013	2013-2014	INCREASE (DECREASE)	
			\$	%
GENERAL GOVERNMENT	7,555,739	8,195,754	640,015	8.47%
PUBLIC SAFETY	6,243,174	6,445,305	202,131	3.24%
PUBLIC WORKS	3,244,645	3,377,707	133,062	4.10%
SANITATION	368,469	355,073	(13,396)	-3.64%
HEALTH & WELFARE	206,480	260,485	54,005	26.16%
CULTURE & RECREATION	1,443,167	1,477,525	34,358	2.38%
SPECIAL PROJECTS	80,500	5,500	(75,000)	-93.17%
EDUCATION	51,434,739	52,234,919	800,180	1.56%
A R R A _SFSF	0	0	0	
SUB TOTAL				
OPERATING EXPENDITURES	70,576,913	72,352,268	1,775,355	2.52%
DEBT SERVICE	5,586,028	5,731,542	145,514	2.60%
EQUIPMENT REPLACEMENT		111,267	111,267	100.00%
TOTAL OPERATING EXPENDITURES	76,162,941	78,195,077	2,032,136	2.67%
CONTRA/REIMBURSABLES				
EDUCATION	936,500	573,400	(363,100)	-38.77%
EDUCATION GRANTS	1,353,183	1,389,106	35,923	2.65%
EMS CAPITAL RESERVE	30,000	30,000	0	0.00%
P O C D RESERVE	40,000	40,000	0	
INTERNAL SERVICE FUND RESERVE	20,000	20,000	0	0.00%
REVALUATION RESERVE	70,000	70,000	0	0.00%
CAPITAL PROJECTS/EQUIPMENT	0	0	0	100.00%
SUB TOTAL				
OTHER EXPENDITURES	2,449,683	2,122,506	(327,177)	-13.36%
TOTAL EXPENDITURES	78,612,624	80,317,583	1,704,959	2.17%

TOWN DEPARTMENT LINE ITEM BUDGET

2013 - 2014

TOWN OF MONROE
2013-2014
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

Department	Approved Amended budget 2011-2012	Expended budget 2011-2012	Amended Current budget 2012-2013	2012-2013 Expended as of 12/31/12	First Selectman budget 2013-2014	Dollar change 2012-2013 compare 2013-2014
General Government						
Selectman						
Salary-Administration/Selectman	87,251	87,251	87,251	45,303	88,124	873
Salaries-Other	47,539	46,492	53,000	28,213	53,000	-
Office Expense	7,500	9,377	8,000	2,166	8,000	-
Vehicle Expense	1,200	1,460	1,200	1,244	1,200	-
Consulting Fees	0	0	-	-	-	-
Town Report	-	0	-	-	-	-
Legal-Town Attorney	97,000	689,611	130,000	189,286	250,000	120,000
Contingency	0	0	0	0	0	-
Equipment	0	0	0	0	0	-
Department Total	240,490	834,191	279,451	266,212	400,324	120,873
Town Council						
Clerical	3,095	3,171	3,095	1,687	3,185	90
Office Expense	1,750	2,237	2,000	675	2,000	-
Equipment	0	0	0	0	0	-
Department Total	4,845	5,408	5,095	2,362	5,185	90
Board of Finance						
Clerical	2,000	551	2,000	299	2,080	80
Office Expense	500	113	500	150	500	-
Audit	38,500	28,250	38,500	39,250	38,500	-
Equipment		0	450			(450)
Contingency					150,893	150,893
Department Total	41,000	28,914	41,450	39,699	191,973	150,523

TOWN OF MONROE
2013-2014
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

Department	Approved Amended budget 2011-2012	Expended budget 2011-2012	Amended Current budget 2012-2013	2012-2013 Expended as of 12/31/12	First Selectman budget 2013-2014	Dollar change 2012-2013 compare 2013-2014
Registrar of Voters						
Salary-Administration/Registrars	29,750	29,501	33,350	20,236	33,350	-
Salary-Other/Deputy Registrars	14,000	17,366	14,000	11,235	14,000	-
Salaries-Clerical	25,000	21,015	25,000	19,870	25,000	-
Office Expense	10,000	6,452	10,000	2,574	10,000	-
Voting Expense	14,000	9,232	15,000	10,718	15,000	-
Repair/Maintenance Equipment	2,000	2,000	2,250	0	2,250	-
Equipment	500	450	500	498	500	-
Department Total	95,250	86,016	100,100	65,131	100,100	0
Town Clerk						
Salary-Administration	55,169	55,169	55,623	28,881	56,735	1,112
Salaries-Other	76,527	76,545	77,576	38,040	79,112	1,536
Salaries-Part-Time	5,000	1,507	5,000	776	5,000	-
Office Expense	8,500	8,496	9,000	4,771	9,000	-
Voting Expense	5,000	4,345	5,000	835	5,000	-
Land Records	24,000	25,855	26,000	3,687	26,000	-
Vital Statistics	2,000	2,000	2,000	501	2,000	-
Printing	2,850	2,814	2,850	0	2,850	-
Equipment	4,800	4,800	0	0	1,000	1,000
Department Total	183,846	181,531	183,049	77,491	186,697	3,648
Tax Collector						
Salary-Administration	55,169	55,169	55,623	28,881	56,735	1,112
Salaries-Other	38,589	38,598	39,113	20,392	39,881	768
Salaries-Part-Time	6,000	16,924	7,000	8,415	10,000	3,000
Office Expense	47,000	39,481	54,270	1,574	45,430	(8,840)
Lock Box	0	0	0	0	0	-
Collection-Delinquencies	8,500	15,425	8,500	12,650	15,000	6,500
Equipment	0	0	0	0	0	-
Department Total	155,258	165,597	164,506	71,912	167,046	2,540

TOWN OF MONROE
2013-2014
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

Department	Approved Amended budget 2011-2012	Expended budget 2011-2012	Amended Current budget 2012-2013	2012-2013 Expended as of 12/31/12	First Selectman budget 2013-2014	Dollar change 2012-2013 compare 2013-2014
Town Treasurer						
Salary-Administration	10,299	10,299	10,384	5,386	10,488	104
Department Total	10,299	10,299	10,384	5,386	10,488	104
Boards & Commissions						
Architectural Review Board	200	191	200	0	200	-
Board of Assessment Appeals	1,250	1,322	1,000	370	1,000	-
Conservation Commission	500	0	500	500	500	-
Economic Development Commission	100	0	100		100	-
Ethics Board	100	0	100		100	-
Farmers Market	400	350	400		400	-
Historic District Commission	500	405	500	170	500	-
Water Pollution Control Authority	20,000	0	500	110	500	-
Planning & Zoning Commission	12,600	6,288	12,600	1,383	12,600	-
Zoning Board of Appeals	150	120	150		150	-
Inland Wetlands Commission	400	40	400		400	-
Youth Commission	0	0	0		100	100
Charter Revision Commission	0	0	0		0	-
Commission on Aging	150	0	150		150	-
	0	0	0			
Department Total	36,350	8,716	16,600	2,533	16,700	100
Youth Services						
Salaries - Part Time	0	0	0	0	0	-
Office Expense	0	0	0	0	0	-
Operating Expense	0	0	0	0	0	-
Vehicle Expense	0	0	0	0	0	-
Consulting	0	0	0	0	0	-
Printing	0	0	0	0	0	-
Rent	0	0	0	0	0	-
GENERAL APPROPRIATION FOR PROGRAM					0	-
Department Total	0	0	0	0	0	0

TOWN OF MONROE
2013-2014
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

Department	Approved Amended budget 2011-2012	Expended budget 2011-2012	Amended Current budget 2012-2013	2012-2013 Expended as of 12/31/12	First Selectman budget 2013-2014	Dollar change 2012-2013 compare 2013-2014
Senior Citizens						
Salary-Administration	52,344	52,344	53,260	27,654	54,425	1,165
Salaries-Other	69,625	69,550	70,572	34,152	71,970	1,398
Salaries-Part Time	33,345	31,300	35,928	15,329	36,370	442
Office Expense	3,000	2,743	3,000	923	3,000	-
Operating Expenses	4,000	3,327	4,000	1,423	4,000	-
Vehicle Expense	16,000	16,484	16,000	5,877	16,000	-
Contracted Services/Programs	0	0	0		5,000	5,000
Nutrition	6,500	6,313	6,500	3,411	6,500	-
Repair & Maintenance Equipment					10,000	
Equipment	0	0	0		0	-
Utilities	29,000	28,295	29,000	9,370	30,000	1,000
Department Total	213,814	210,356	218,260	98,139	237,265	9,005
Economic Development						
Salary-Administration	0	0	0			
Salaries-Part Time	0	0	0		0	-
Office Expense	2,550	2,521	2,550	476	2,550	-
Vehicle Expense	275	170	275	0	275	-
Marketing Advertising	3,500	3,328	8,000	3,866	8,000	-
					0	
Department Total	6,325	6,019	10,825	4,342	10,825	-
DEPARTMENT:ENGINEERING						
Salaries-Town Engineer	48,965	48,965	50,000	25,961	50,000	-
Salaries Other	73,049	72,758	91,708	33,560	85,382	(6,326)
Salaries-Part Time	35,000	19,872	0	3,077	0	-
Office Expense	2,000	1,664	1,500	1,408	2,400	900
Operating Expenses	5,200	1,918	3,200	640	4,700	
Consulting Fees	10,000	0	10,000	2,050	10,000	-
Equipment	8,000	17,703	500	141	500	-
Department Total	182,214	162,880	156,908	66,837	152,982	(5,426)
Inland-Wetlands						
Salaries-Town Engineer	48,965	48,965	50,000	25,961	50,000	-
Salaries Other	21,427	21,335	21,708	11,271	22,142	434
Salaries Part-Time	15,210	11,460	15,210	6,105	15,210	-
Office Expense	6,000	4,439	6,000	818	6,000	-
Operating Expenses	500	55	2,200	1,678	2,200	-
Consulting Fees	1,000	0	1,000		1,000	-
Equipment	3,000	2,832	3,000	130	3,000	-
Department Total	96,102	89,086	99,118	45,963	99,552	434

TOWN OF MONROE
2013-2014
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

Department	Approved Amended budget 2011-2012	Expended budget 2011-2012	Amended Current budget 2012-2013	2012-2013 Expended as of 12/31/12	First Selectman budget 2013-2014	Dollar change 2012-2013 compare 2013-2014
Human Resources						
Salary-Administration	72,094	72,134	75,000	38,942	75,000	-
Salaries-Other	12,000	11,960	12,000	6,012	20,000	8,000
Office Expense	1,800	2,335	1,800	1,586	1,800	-
Personnel Administration	5,000	847	5,700	615	5,700	-
Education	5,000	364	5,500	0	9,000	3,500
Social Security/Medicare	587,709	579,762	613,306	302,246	639,686	26,380
Pension	181,349	177,519	301,349	44,261	381,349	80,000
Labor Relations	40,000	82,655	55,000	22,842	60,000	5,000
Legal Fees-Heart & Hypertension	4,000	0	4,200	0	0	(4,200)
Insurance	2,796,720	2,556,505	2,920,752	1,741,775	3,150,357	229,605
Unemployment Compensation Benefits	65,634	20,282	45,000	0	15,000	(30,000)
Wage Adjustments (Contracts & Other)	0	0	335		92,975	92,640
Disability (Moved to Human Resources)		139	60,000	27,609	63,000	
Equipment	2,000	369	302		302	-
Loss Control	14,500	11,579	14,500	10,607	14,400	(100)
Americans with Disabilities Act	500	100	500	0	500	-
Safety Committee	500	0	600	85	600	-
W M N R Credit	(5,000)	(4,992)	(5,000)	(2,496)	(5,000)	-
Department Total	3,783,806	3,511,558	4,110,844	2,194,084	4,524,669	410,825
FINANCE						
Salary-Administration	91,521	91,538	96,500	50,105	96,500	-
Salaries-Other	133,046	141,296	135,437	72,013	160,006	24,569
Salaries-Part Time	31,586	30,768	35,490	14,781	35,490	-
Office Expense	11,500	10,318	10,000	2,872	11,000	1,000
Data Processing	0	0	0		0	-
Bank Expenses	2,250	962	2,250	745	2,250	-
Repair & Maintenance Equipment	500	0	500		500	-
Equipment	0	0	0		0	-
Technology Plan		0	0		0	-
W M N R Admin Fee	(25,000)	(25,008)	(25,000)	(12,504)	(25,000)	-
Department Total	245,403	249,874	255,177	128,012	280,746	25,569
TECHNOLOGY						
Salary-Administration	15,000	15,000	15,000		15,000	-
Salaries-Other	238,794	229,977	276,639		275,541	(1,098)
Salaries-Part Time	38,854	38,854	0		0	-
Contracted Services	2,000	15,555	9,000	600	9,000	-
Office Expense	22,300	249	1,000	261	2,000	
Data Processing	93,676	87,927	147,998	53,270	197,174	49,176
Technology Plan	8,000	1,305	0	0	5,000	5,000
Communications	85,484	85,514	103,900	54,410	108,900	5,000
	504,108	474,381	553,537	108,541	612,615	58,078

TOWN OF MONROE
2013-2014
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

Department	Approved Amended budget 2011-2012	Expended budget 2011-2012	Amended Current budget 2012-2013	2012-2013 Expended as of 12/31/12	First Selectman budget 2013-2014	Dollar change 2012-2013 compare 2013-2014
Tax Assessor						
Salary-Administration	74,116	74,116	75,513	39,256	77,021	1,508
Salaries-Other	124,601	123,472	127,802	61,047	130,306	2,504
Office Expense	8,000	9,938	8,000	1,436	10,000	2,000
Vehicle Expense	350	343	350	130	350	-
Consulting Fees	15,000	13,950	15,000	0	15,000	-
Equipment	0	0	0	0	0	-
Department Total	222,067	221,819	226,665	101,869	232,677	6,012
Building Department						
Salary-Administration	70,250	70,250	71,471	37,326	72,891	1,420
Salaries-Other	57,187	58,477	57,965	29,466	56,970	(995)
Salaries-Part Time	1,300	3,000	16,510	9,345	16,510	-
Office Expense	5,000	5,040	5,000	216	5,000	-
Vehicle Expense	2,000	2,004	3,000	522	3,000	-
Consulting Fees	500	0	500	0	500	-
Equipment	0	0	500	0	0	(500)
Department Total	136,237	138,771	154,946	76,875	154,871	(75)
Planning & Zoning						
Salary-Administration	50,000	41,250	66,137	31,342	69,460	3,323
Salaries-Other	38,213	43,818	38,069	16,426	38,069	-
Salaries-Part-time	0	0	0	0	0	-
Office Expense	18,000	19,225	18,000	8,525	19,000	1,000
Consulting Fees	12,500	6,295	22,500	0	22,500	-
Printing	1,000	649	1,000	0	1,000	-
Repair/Maintenance Equipment	350	206	350	20	350	-
Equipment	0	0	0	0	0	-
01-01-150-35 Zoning Enforcement	54,209	51,121	54,069	25,209	55,823	1,754
Salaries-Other	900	772	900	252	900	-
Office Expense	1,100	916	1,500	954	1,500	-
Hearing Officer	250	0	250	0	250	-
Equipment	0	0	0	0	0	-
Department Total	176,522	164,252	202,775	82,728	208,852	6,077

TOWN OF MONROE
2013-2014
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

Department	Approved Amended budget 2011-2012	Expended budget 2011-2012	Amended Current budget 2012-2013	2012-2013 Expended as of 12/31/12	First Selectman budget 2013-2014	Dollar change 2012-2013 compare 2013-2014
Town Buildings Maintenance						
Salaries-Other	90,407	91,087	93,315	44,263	94,978	1,663
Operating Expense	70,741	61,515	74,501	29,435	74,501	-
Contracted Services	21,475	21,465	35,815	18,350	45,815	10,000
Light & Power	98,450	92,604	98,450	37,502	98,450	-
Heat	53,000	42,148	62,000	12,263	42,000	(20,000)
Water	2,214	3,255	3,240	693	3,240	-
Communications	0	0	0		0	-
Equipment	0	0	8,500		0	(8,500)
Department Total	336,287	312,074	375,821	142,506	358,984	(16,837)
Chalk Hill Building Maintenance						
					0	-
Operating Expense					0	-
Contracted Services					0	-
Light & Power					0	-
Heat					0	-
Water					0	-
Estimated HIBERNATION Expense			150,000	27,460		
Department Total			150,000	27,460	0	0
Special Programs						
Sec.10-Salaries-Other	35,148	34,175	35,148	12,172	35,148	-
Sec.10-217 Schools	0	0	0		0	-
Memorial Day	3,000	1,267	3,000		3,000	-
Monroe Spirit Week	0	0	0		0	-
Youth Substance Abuse	15,000	15,000	15,000	0	15,000	-
Historical Society	1,500	1,500	1,500		1,500	-
Family Services-Woodfield	1,000	0	1,000		1,000	-
Title XX Grant Crisis	1,000	1,000	1,000	0	1,000	-
C-Med Communications Contract	67,889	67,885	68,858	34,429	71,642	2,784
Volunteer Fire Tax Incentive	56,000	56,442	57,000	51,849	59,000	2,000
Masuk Well Monitoring	7,000	0	2,500		0	(2,500)
Department Total	187,537	177,269	185,006	98,450	187,290	2,284
Regional Programs						
Regional Planning	9,000	8,876	9,000	0	9,000	-
Regional Network Program	0	0	0		0	-
Lake Zoar Authority	25,000	25,000	25,000	25,000	26,544	1,544
Probate Court	5,567	5,567	5,567	5,567	4,714	(853)
Ct. Conference of Municipalities (dues)	12,000	11,934	12,240	12,053	12,240	-
Southwest Regional Mental Health Board	1,500	0	1,500		1,500	-
Southwestern Ct. EMS Council (membership)	890	0	890		890	-
Connecticut Council of Small Towns	1,025	0	1,025		1,025	-
Department Total	54,982	51,377	55,222	42,620	55,913	691
General Government Totals	6,912,742	7,090,388	7,555,739	3,749,152	8,195,754	640,015

TOWN OF MONROE
2013-2014
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

Department	Approved Amended budget 2011-2012	Expended budget 2011-2012	Amended Current budget 2012-2013	2012-2013 Expended as of 12/31/12	First Selectman budget 2013-2014	Dollar change 2012-2013 compare 2013-2014
Public Safety						
Police Department						
ADMINISTRATION 01-03-320-05						
Salary-Administration	105,837	105,837	107,425	55,777	107,425	-
Salaries-Other	243,775	243,378	253,691	129,064	258,916	5,225
Office Expense	10,640	9,917	10,840	5,685	10,840	-
PERSONNEL 01-03-320-10						
Salaries-Uniform	2,438,149	2,304,202	2,474,135	1,152,231	2,469,600	(4,535)
Salaries-Dispatch	270,634	272,573	276,159	127,171	328,027	51,868
	28,698	17,813	27,094	8,124	27,152	58
Salaries-Holiday	113,591	109,573	113,745	55,193	112,373	(1,372)
Salaries-Overtime	200,000	232,248	230,000	139,942	275,000	45,000
Salaries-Overtime Tactical Unit	28,000	23,359	30,000	13,578	35,000	5,000
Pension	591,642	587,765	616,196	322,104	659,129	42,933
Disability (Moved to Human Resources)	60,000	119,146	0	0	0	-
Uniform Allowance	51,100	58,043	52,806	26,213	61,606	8,800
OPERATIONS 01-03-320-30						
Operating Expense	22,201	22,004	23,486	18,292	26,361	2,875
Vehicle Expense	165,600	164,995	186,150	78,129	186,630	480
Safety Equipment	25,818	20,692	26,218	4,949	26,218	-
New Police Cars	105,700	105,256	92,000	36,947	102,500	10,500
Emergency Fund & Schooling	20,500	19,344	20,500	12,735	28,500	8,000
Communications	13,590	12,102	12,815	3,514	12,815	-
Photo Lab	3,500	1,839	3,500	297	2,800	(700)
Detective Bureau	6,300	6,215	6,300	1,598	6,300	-
Traffic Control	4,680	5,106	4,490	1,225	4,350	(140)
Radio	37,461	37,148	36,400	31,057	36,400	-
Record Room	19,200	18,538	19,250	17,981	20,000	750
Range Maintenance	1,350	1,052	1,350	34	1,350	-
Youth Bureau	3,800	3,463	3,800	452	3,800	-
Crime Prevention	4,800	4,480	5,900	2,834	5,900	-
Abandoned Vehicle Expense	500	498	500	130	500	-
Equipment	12,539	12,339	24,019		23,814	(205)
Department Total	4,589,605	4,518,925	4,658,769	2,245,256	4,833,306	174,537

TOWN OF MONROE
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MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

Department	Approved Amended budget 2011-2012	Expended budget 2011-2012	Amended Current budget 2012-2013	2012-2013 Expended as of 12/31/12	First Selectman budget 2013-2014	Dollar change 2012-2013 compare 2013-2014
Animal Control						
Salaries-Other	62,284	62,249	63,073	29,819	64,385	1,312
Salaries-Part Time	27,846	28,418	27,846	14,675	27,846	-
Operating Expense	9,435	7,821	9,435	3,885	9,835	400
Vehicle Expense	2,500	3,349	3,500	1,143	3,500	-
Building Maintenance	15,050	12,327	15,050	2,924	15,050	-
Equipment	0		0			-
Department Total	117,115	114,164	118,904	52,446	120,616	1,712
Park Ranger						
Salaries-Other	48,779	48,368	49,927	23,490	50,963	1,036
Operating Expense	1,100	972	1,100	232	1,100	-
Vehicle Expense	3,000	4,088	3,000	3,725	3,000	-
Equipment	0	0	0		0	-
Department Total	52,879	53,428	54,027	27,447	55,063	1,036
Fire Services Monroe						
Operating Expense	195,636	195,636	201,071	100,535	230,000	28,929 0
Department Total	195,636	195,636	201,071	100,535	230,000	28,929
Fire Services Stevenson						
Operating Expense	169,474	169,474	174,516	87,258	185,000	10,484
Department Total	169,474	169,474	174,516	87,258	185,000	10,484
Fire Services Stepney						
Operating Expense	193,131	193,131	198,528	99,264	250,000	51,472
Department Total	193,131	193,131	198,528	99,264	250,000	51,472
Fire HYDRANT Services						
Fire Hydrant Service	509,922	497,740	511,881	127,368	512,833	952
Department Total	509,922	497,740	511,881	127,368	512,833	952

TOWN OF MONROE
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MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

Department	Approved Amended budget 2011-2012	Expended budget 2011-2012	Amended Current budget 2012-2013	2012-2013 Expended as of 12/31/12	First Selectman budget 2013-2014	Dollar change 2012-2013 compare 2013-2014
Fire Marshal						
Salaries-Administration	60,285	61,930	61,303	30,408	62,487	1,184
Salaries- Other					0	
Salaries Part Time	11,500	11,399	24,800	7,870	24,800	-
Office Expense	500	481	500	378	500	-
Operating Expense	2,950	2,991	2,950	2,042	3,200	250
Vehicle Expense	5,000	4,457	4,500	1,628	5,000	500
Equipment	10,700	11,481	1,000	751	1,000	-
Rent					0	-
Department Total	90,935	92,739	95,053	43,077	96,987	1,934
Emergency Management						
Salaries-Administration	5,000	5,000	7,000	3,500	7,000	-
Office Expense	225	387	225	457	500	275
Operating Expense/Training	200	150	200		1,000	800
Fairfield County Hazemat	3,000	3,000	3,000	3,000	3,000	-
Regional Services		0				
Equipment	0	0	0		0	-
Department Total	8,425	8,537	10,425	6,957	11,500	1,075
Emergency Medical Services						
Salaries-Part Time (Days)	0	0	0	0	0	-
Office Expense	0	0	0	0	0	-
Operating Expense	0	0	0	0	0	-
Vehicle Expense	0	0	0	0	0	-
Contractual Services	0	0	0	0	0	-
Communications	0	0	0	0	0	-
Training Expense	0	0	0	0	0	-
Personnel Supplies	0	0	0	0	0	-
Building Maintenance	0	0	0	0	0	-
Equipment	0	0	0	0	0	-
Supplemental Appropriation to Self Sustaining	15,000	15,000	220,000	0	150,000	(70,000)
Department Total	15,000	15,000	220,000	0	150,000	(70,000)
Public Safety Totals	5,942,122	5,858,774	6,243,174	2,789,608	6,445,305	202,131

TOWN OF MONROE
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MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

Department	Approved Amended budget 2011-2012	Expended budget 2011-2012	Amended Current budget 2012-2013	2012-2013 Expended as of 12/31/12	First Selectman budget 2013-2014	Dollar change 2012-2013 compare 2013-2014
Public Works						
Public Works						
ADMINISTRATION 01-05-500-05						
Salaries-Administration	88,056	88,056	92,500	48,028	92,500	-
Salaries-Other	109,244	107,838	163,373	80,504	164,753	1,380
Salaries-Part Time					15,977	15,977
Office Expense	6,000	6,451	7,400	2,324	6,000	(1,400)
Operating Expense	7,000	5,146	7,000	2,025	7,000	-
Equipment		0	0		0	-
HIGHWAY 01-05-500-15						
Salary-Administration	73,694	73,694	74,872	39,044	76,362	1,490
Salary-Other	1,007,827	1,021,481	1,017,706	510,982	1,017,706	-
Operating Expense	121,219	123,316	122,289	56,146	123,789	1,500
Contracted Services	52,500	49,346	55,400	7,737	55,400	-
SNOW REMOVAL 01-05--500-20						
Salaries-Overtime	85,933	43,584	88,200	17,932	88,200	-
Operating Expense	270,000	171,958	270,000	25,223	270,000	-
Contracted Services	35,250	10,385	35,250	1,560	35,250	-
ROADS/BUILDING 01-05--500-30						
Drainage Improvements	64,632	41,385	65,625	20,734	65,625	-
T A R expenditures	0	0	0		0	-
Street Reconstruction-Engineering	35,000	29,777	35,000	5,668	35,000	-
Street Resurfacing	400,000	405,708	700,000	275,069	800,000	100,000
LOCIP Expenditures		0	0		0	-
Repair/Maintenance/Equipment	302,400	307,311	334,455	139,326	349,455	15,000
Building Maintenance	42,850	33,644	43,340	12,192	43,340	-
Bus Barn Maintenance	3,030	2,785	3,030	420	3,030	-
Equipment	9,100	1,356	8,400	0	8,400	-
TREE WARDEN 01-05-500-40						
Salary-Other	4,800	5,175	4,800	2,640	4,800	-
Operating Expense	33,000	33,360	40,000	1,160	40,000	-
TRAFFIC CONTROL 01-05-500-45						
Traffic Signs	45,825	44,761	51,125	49,342	55,125	4,000
Street Lights	24,873	18,202	24,880	7,345	19,995	(4,885)
Department Total	2,822,233	2,624,719	3,244,645	1,305,401	3,377,707	133,062
Public Works Totals	2,822,233	2,624,719	3,244,645	1,305,401	3,377,707	133,062

TOWN OF MONROE
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MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

Department	Approved Amended budget 2011-2012	Expended budget 2011-2012	Amended Current budget 2012-2013	2012-2013 Expended as of 12/31/12	First Selectman budget 2013-2014	Dollar change 2012-2013 compare 2013-2014
Sanitation						
Solid Waste Landfill						
Salaries-Part Time	1,521	1,523	1,521	712	1,521	-
Waste Disposal	1,500	1,499	1,500		1,500	-
Landfill Operation	11,000	10,512	12,000	16,679	12,000	-
Department Total	14,021	13,534	15,021	17,391	15,021	0
Recycling Transfer Station						
Operating Expense	4,600	3,942	4,600	225	5,800	1,200
Contracted Services	229,262	216,039	258,748	119,309	234,152	(24,596)
Hshld Hazard Waste Day	8,000	4,184	8,000		8,000	-
Recycling/Transfer Station	82,100	73,875	82,100	16,778	92,100	10,000
Minimum Tonnage Commitment CRRA	0	0	0		0	-
Department Total	323,962	298,040	353,448	136,312	340,052	(13,396)
Sanitation Totals	337,983	311,574	368,469	153,703	355,073	(13,396)

TOWN OF MONROE
2013-2014
BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

Department	Approved Amended budget 2011-2012	Expended budget 2011-2012	Amended Current budget 2012-2013	2012-2013 Expended as of 12/31/12	First Selectman budget 2013-2014	Dollar change 2012-2013 compare 2013-2014
Health & Welfare						
Health Department						
	0	0	0	0	0	-
	0	0	0	0	0	-
	0	0	0	0	0	-
Operating Expense		0	0	0	0	-
	0	0	0	0	0	-
	0	0	0	0	0	-
	0	0	0	0	0	-
APPROPRIATION FOR Regional Health Distr	138,586	134,490	143,330	69,562	163,895	20,565
Department Total	138,586	134,490	143,330	69,562	163,895	20,565
Social Services						
Salary-Administration	0	0	0		0	-
Salary Part-Time	41,652	41,697	49,400	21,992	50,590	1,190
Contractual		0	0		25,000	
Office Expense	1,500	1,431	1,500	650	1,500	-
Operating Expense	500	402	500		500	-
Vehicle Expense	1,000	988	1,000	365	2,000	1,000
Relief/Evictions	3,000	1,131	2,000	2,015	3,000	1,000
	0	0	0		0	-
Repair & Maintenance					5,000	
Utilities	8,500	8,658	8,750	2,807	9,000	250
Department Total	56,152	54,307	63,150	27,829	96,590	3,440
Health & Welfare Totals	194,738	188,797	206,480	97,391	260,485	24,005

TOWN OF MONROE
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MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

Department	Approved Amended budget 2011-2012	Expended budget 2011-2012	Amended Current budget 2012-2013	2012-2013 Expended as of 12/31/12	First Selectman budget 2013-2014	Dollar change 2012-2013 compare 2013-2014
Culture & Recreation						
Library						
Salary-Administration	61,915	61,915	65,000	33,750	65,000	-
Salaries-Other	242,027	237,344	241,634	110,962	248,752	7,118
Salaries-Part Time	161,761	161,775	161,761	75,805	161,761	-
Office Expense	8,000	7,804	8,000	3,604	8,000	-
Books	59,680	59,315	50,973	21,918	50,973	-
Bibliomation	49,976	49,265	49,976	47,899	42,858	(7,118)
Utilities	86,000	77,873	86,000	39,224	86,000	-
Materials	24,659	24,744	25,252	11,999	25,252	-
Repair & Maintenance Equipment	15,318	17,073	20,000	5,923	20,000	-
Equipment	0	0	0		0	-
Department Total	709,336	697,108	708,596	351,084	708,596	0
Recreation						
Salary-Administration	65,000	63,500	65,000	33,750	65,000	-
Salaries-Other	184,988	184,530	187,455	92,836	228,423	40,968
Salaries-Part Time	205,530	250,915	205,530	166,731	231,250	25,720
Salaries-Vendors	15,600	12,478	19,000	2,500	19,000	-
Office Expense	9,000	8,633	9,000	1,084	9,000	-
Operating Expense	4,375	4,249	14,300	6,439	14,300	-
Vehicle Expense	3,000	3,646	4,100	0	4,100	-
Utilities	65,535	53,712	65,535	32,359	65,535	-
Wolfe Park Improvements	60,000	58,433	33,330	0	35,000	1,670
Masuk Pool	24,000	24,000	24,000		0	(24,000)
Repair & Maintenance	78,000	91,463	72,000	37,403	72,000	-
Equipment	12,500	11,286	35,321	9,184	25,321	(10,000)
Department Total	727,528	766,845	734,571	382,286	768,929	34,358
Culture & Recreation Totals	1,436,864	1,463,953	1,443,167	733,370	1,477,525	34,358

TOWN OF MONROE
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MUNICIPAL EXPENSE BUDGET
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Department	Approved Amended budget 2011-2012	Expended budget 2011-2012	Amended Current budget 2012-2013	2012-2013 Expended as of 12/31/12	First Selectman budget 2013-2014	Dollar change 2012-2013 compare 2013-2014
Debt Service						
Bond & Coupon Redemption	0	0	0	0	0	-
Bond Principle Redemption	3,285,000	3,285,000	3,780,000	1,560,000	4,025,000	245,000
Bond Interest	1,533,611	1,531,037	1,395,619	744,608	1,368,088	(27,531)
New Debt	94,675		42,250		81,562	39,312
0			0		0	-
Note Interest	(68,170)	(68,170)	0		0	-
Bond Note Expense		0	0		0	-
Lease Payments	368,159	325,130	368,159	208,290	256,892	(111,267)
Debt Service Totals	5,213,275	5,072,997	5,586,028	2,512,898	5,731,542	145,514
DEPT: EQUIPMENT REPLACEMENT						
Appropriation for equipment replacement (ROLLING STOCK)					111,267	111,267
Equipment Replacement Total					111,267	111,267
Special Projects						
Tax Defrayal Srs at B O E	5,500	5,047	5,500	3,679	5,500	-
Operation Distribution		0				
ASBESTOS TESTING		380			0	-
0			0		0	-
Demolition Hunters Ridge		23,900			0	-
Capital Study			75,000			
Department Total	5,500	29,327	80,500	3,679	5,500	(75,000)
Special Projects	5,500	29,327	80,500	3,679	5,500	(75,000)

TOWN OF MONROE
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BUDGET

MUNICIPAL EXPENSE BUDGET
FISCAL YEAR 2013-2014

Department	Approved Amended budget 2011-2012	Expended budget 2011-2012	Amended Current budget 2012-2013	2012-2013 Expended as of 12/31/12	First Selectman budget 2013-2014	Dollar change 2012-2013 compare 2013-2014	
SUMMARY EXPENDITURES							
General Government Totals	6,912,742	7,090,388	7,555,739	3,749,152	8,195,754	640,015	0.08471
Public Safety Totals	5,942,122	5,858,774	6,243,174	2,789,608	6,445,305	202,131	0.03238
Public Works Totals	2,822,233	2,624,719	3,244,645	1,305,401	3,377,707	133,062	0.04101
Sanitation Totals	337,983	311,574	368,469	153,703	355,073	(13,396)	(0.03636)
Health & Welfare Totals	194,738	188,797	206,480	97,391	260,485	54,005	0.26155
Culture & Recreation Totals	1,436,864	1,463,953	1,443,167	733,370	1,477,525	34,358	0.02381
Debt Service Totals	5,213,275	5,072,997	5,586,028	2,512,898	5,731,542	145,514	0.02605
Equipment Replacement					111,267	111,267	
Special Projects	5,500	29,327	80,500	3,679	5,500	(75,000)	(0.93168)
General Fund Totals	22,865,457	22,640,529	24,728,202	11,345,202	25,960,158	1,231,956	0.04982

BOARD OF EDUCATION EXPENSE BUDGET

2013 - 2014

MONROE PUBLIC SCHOOLS
Proposed Budget 2013-2014 Summary by Expense Category

	FY2014		Change		
	FY 2013 Adopted	FY 2014 Proposed	Adopted	% Chg	
Salary	\$ 32,789,197	\$ 33,053,655	\$ 264,458	0.81%	
Benefits	8,621,749	9,363,920	742,171	8.61%	
Subtotal Personnel	\$ 41,410,946	\$ 42,417,575	\$ 1,006,629	2.43%	
Professional Educational & Technical Services	1,523,030	1,401,209	(121,821)	-8.00%	
Purchased Property Services	1,546,833	1,575,440	28,608	1.85%	
Student Transportation	2,770,594	3,037,803	267,208	9.64%	
Tuition	1,207,470	1,251,009	43,539	3.61%	
Other Purchased Services	395,623	402,106	6,483	1.64%	
Textbooks & Supplies	937,040	961,625	24,585	2.62%	
Electric & Heat Energy	1,737,566	1,544,560	(193,006)	-11.11%	
Equipment & Photocopy	311,144	332,745	21,601	6.94%	
Dues and Fees	82,074	80,163	(1,911)	-2.33%	
Bond Principal & Interest	-	-	-	0.00%	
Miscellaneous Expense	75	75	-	0.00%	
Officials & Police	43,419	44,393	974	2.24%	
Subtotal Non Personnel	\$ 10,554,868	\$ 10,631,128	\$ 76,260	0.00%	
Enterprise Carry Forward	\$ (531,075)	\$ (304)	\$ 530,771	0.00%	
TOTAL OPERATING BUDGET	\$ 51,434,739	\$ 53,048,399	\$ 1,613,660	3.14%	
FIRST SELECTMAN'S ADJUSTMENT			\$ -	0.00%	
ADJUSTED BUDGET		\$ 53,048,399	\$ 1,613,660	3.04%	
BOF ADJUSTMENT		\$ (713,480)	\$ (713,480)	-1.34%	
		\$ 52,334,919	\$ 900,180	1.70%	
FIRST SELECTMAN'S ADJUSTMENT POST FIRST REFERENDUM		\$ (100,000)	\$ (100,000)	-0.19%	
		\$ 52,234,919	\$ 800,180	1.51%	

MONROE PUBLIC SCHOOLS

PROPOSED OPERATING BUDGET 2013 - 14

Report # 63419

Statement Code: BOE Summ

Account Number	Description	2 Years Prior Actual 7/1/2011 - 6/30/2012	1 Year Prior Revised 7/1/2012 - 6/30/2013	1 Year Prior Adopted 7/1/2012 - 6/30/2013	Budget Total 7/1/2013 - 6/30/2014	Change	Percentage Change
5111	ADMINISTRATION-CERTIFIED	\$833,605.34	\$970,432.27	\$861,109.00	\$1,042,516.00	\$181,407.00	21.07 %
5112	ADMINISTRATION-PRINCIPALS-CERTIFIED	\$1,232,656.21	\$1,214,738.30	\$1,214,738.30	\$1,248,759.00	\$34,020.70	2.80 %
5113	TEACHERS-REG ED-CERTIFIED STAFF	\$18,388,220.78	\$18,920,289.72	\$18,920,289.72	\$18,908,835.81	\$(11,453.91)	(0.06)%
5114	TEACHERS-SPED-CERTIFIED STAFF	\$3,172,213.19	\$3,305,314.60	\$3,305,314.60	\$3,210,414.78	\$(94,899.82)	(2.87)%
5115	GUIDANCE/SOCIAL WORK-CERTIFIED STAFF	\$1,015,779.46	\$1,043,946.00	\$1,043,946.00	\$1,024,000.60	\$(19,945.40)	(1.91)%
5116	PSYCHOLOGIST-CERTIFIED STAFF	\$616,543.80	\$628,660.60	\$628,660.60	\$633,838.20	\$5,177.60	0.82 %
5117	NURSES-NON CERTIFIED STAFF	\$326,308.11	\$360,282.60	\$360,282.60	\$364,476.20	\$4,193.60	1.16 %
5118	CUSTODIANS-NON CERTIFIED STAFF	\$1,560,599.76	\$1,544,228.56	\$1,544,228.56	\$1,632,802.40	\$88,573.84	5.74 %
5119	SECURITY-NON CERTIFIED STAFF	\$99,410.92	\$130,353.44	\$130,353.44	\$135,472.80	\$5,119.36	3.93 %
5120	SUBSTITUTES-CALL UP	\$384,868.87	\$340,628.00	\$340,628.00	\$341,280.80	\$652.80	0.19 %
5121	THERAPIST-SPEECH/PHYSICAL	\$92,660.59	\$100,783.09	\$100,783.09	\$101,359.61	\$576.52	0.57 %
5122	SUMMER SCHOOL	\$9,146.00	\$9,073.00	\$9,073.00	\$4,573.00	\$(4,500.00)	(49.60)%
5123	MAIL DISTRIBUTION	\$8,294.62	\$7,395.00	\$7,395.00	\$7,657.62	\$262.62	3.55 %
5124	CUSTODIAL/TECHNOLOGY SUMMER WORK	\$41,115.68	\$5,551.20	\$5,551.20	\$47,880.00	\$42,328.80	762.52 %
5125	STIPENDS	\$565,750.36	\$467,470.11	\$465,470.11	\$637,662.73	\$172,192.62	36.99 %
5126	INTERVENTION TUTORS	\$82,519.83	\$92,820.00	\$92,820.00	\$103,521.84	\$10,701.84	11.53 %
5127	DATABASE ADMINISTRATOR	\$104,067.22	\$102,496.40	\$102,496.40	\$106,635.96	\$4,139.56	4.04 %

MONROE PUBLIC SCHOOLS

PROPOSED OPERATING BUDGET 2013 - 14

Report # 63419

Account Number	Description	2 Years Prior Actual 7/1/2011 - 6/30/2012	1 Year Prior Revised 7/1/2012 - 6/30/2013	1 Year Prior Adopted 7/1/2012 - 6/30/2013	Budget Total 7/1/2013 - 6/30/2014	Change	Percentage Change
5128	OFFICE PERSONNEL AND MANAGEMENT	\$1,750,791.99	\$1,757,001.29	\$1,866,324.56	\$1,687,279.47	\$(179,045.09)	(9.59)%
5129	AIDES-REG ED AND SPED	\$1,113,202.34	\$1,121,543.79	\$1,121,543.79	\$1,078,011.65	\$(43,532.14)	(3.88)%
5130	LIBRARIANS	\$79,912.26	\$88,634.40	\$88,634.40	\$81,958.00	\$(6,676.40)	(7.53)%
5131	NEGOTIATIONS RESERVE	\$0.00	\$39,925.11	\$39,925.11	\$196,000.00	\$156,074.89	390.92 %
5132	EXTRA WORK-CERTIFIED	\$84,887.90	\$103,671.62	\$76,671.62	\$83,526.08	\$6,854.46	8.94 %
5133	SUBSTITUTE COORDINATOR	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$(5,000.00)	(100.00)%
5134	PERMANENT SUBSTITUTES	\$255,412.25	\$195,231.00	\$264,435.00	\$185,725.00	\$(78,710.00)	(29.77)%
5135	EXTRA WORK/OT-NON CERTIFIED PERSONNEL	\$37,230.31	\$28,806.00	\$28,806.00	\$31,306.00	\$2,500.00	8.68 %
5137	CUSTODIAL OVERTIME-ACTIVITIES/EMERGENCI	\$56,893.06	\$67,000.00	\$67,000.00	\$56,838.75	\$(10,161.25)	(15.17)%
5138	CUSTODIAL OVERTIME-SNOW REMOVAL/FIREWAT	\$23,342.06	\$30,000.00	\$30,000.00	\$30,000.00	\$0.00	0.00 %
5139	CUSTODIAL BLDG CHECK & CALL IN	\$5,834.89	\$4,000.00	\$4,000.00	\$5,980.76	\$1,980.76	49.52 %
5140	SECURITY - OVERTIME	\$1,352.55	\$0.00	\$0.00	\$0.00	\$0.00	—
5141	CROWD CONTROL, TIMER, SCORER	\$13,245.00	\$16,145.00	\$16,615.00	\$17,025.00	\$410.00	2.47 %
5142	OFFICIALS	\$788.49	\$0.00	\$0.00	\$0.00	\$0.00	—
5143	NURSE OVERTIME	\$0.00	\$4,000.00	\$4,000.00	\$4,000.00	\$0.00	0.00 %
5145	UNION BUSINESS	\$18,245.20	\$18,564.40	\$18,564.40	\$18,917.20	\$352.80	1.90 %
5146	NURSE ASSISTANTS	\$22,782.82	\$24,537.24	\$24,537.24	\$25,399.92	\$862.68	3.52 %

MONROE PUBLIC SCHOOLS

PROPOSED OPERATING BUDGET 2013 - 14

Report # 63419

Account Number	Description	2 Years Prior Actual 7/1/2011 - 6/30/2012	1 Year Prior Revised 7/1/2012 - 6/30/2013	1 Year Prior Adopted 7/1/2012 - 6/30/2013	Budget Total 7/1/2013 - 6/30/2014	Change	Percentage Change
5210	MEDICAL AND DRUG INSURANCE	\$6,357,271.98	\$5,758,000.00	\$5,758,000.00	\$6,248,480.00	\$490,480.00	8.52 %
5211	LIFE INSURANCE	\$38,199.02	\$54,534.00	\$54,534.00	\$54,534.00	\$0.00	0.00 %
5212	DISABILITY INSURANCE	\$65,033.98	\$75,839.00	\$75,839.00	\$75,839.00	\$0.00	0.00 %
5213	DENTAL INSURANCE	\$650,004.00	\$650,000.00	\$650,000.00	\$650,000.00	\$0.00	0.00 %
5216	FLEXIBLE SPENDING-MEDICAL/CHILDCARE	\$5,534.00	\$12,000.00	\$12,000.00	\$6,863.00	\$(5,137.00)	(42.81)%
5220	PAYROLL TAXES	\$798,957.62	\$742,708.93	\$742,708.93	\$689,173.16	\$(53,535.77)	(7.21)%
5230	PENSION CONTRIBUTION	\$348,507.00	\$357,276.00	\$357,276.00	\$357,276.00	\$0.00	0.00 %
5234	TSA	\$131,307.00	\$136,701.21	\$21,501.21	\$136,701.21	\$115,200.00	535.78 %
5240	TUITION REIMBURSEMENT	\$30,000.03	\$30,000.00	\$30,000.00	\$30,000.00	\$0.00	0.00 %
5250	UNEMPLOYMENT COMPENSATION	\$34,165.60	\$63,650.00	\$63,650.00	\$63,650.00	\$0.00	0.00 %
5260	WORKER'S COMPENSATION	\$91,865.36	\$100,000.00	\$100,000.00	\$100,000.00	\$0.00	0.00 %
5280	CLOTHING ALLOWANCE-CUSTODIAL	\$9,129.73	\$16,000.00	\$16,000.00	\$16,000.00	\$0.00	0.00 %
5294	PROFESSIONAL DEVELOPMENT-REIMBURSEMENTS	\$9,894.77	\$19,200.00	\$19,200.00	\$19,200.00	\$0.00	0.00 %
5295	RETIREMENTS	\$1,009,640.93	\$587,741.00	\$702,941.00	\$882,337.00	\$179,396.00	25.52 %
5296	VACATION BUYBACKS-CERTIFIED	\$30,064.92	\$7,634.00	\$7,634.00	\$7,632.19	\$(1.81)	(0.02)%
5297	VACATION BUYBACKS-NON CERTIFIED	\$22,003.10	\$10,465.00	\$10,465.00	\$25,929.90	\$15,464.90	147.78 %
5320	PROFESSIONAL EDUCATIONAL SERVICES	\$418,847.16	\$520,096.00	\$459,698.00	\$316,250.00	\$(143,448.00)	(31.20)%

MONROE PUBLIC SCHOOLS

PROPOSED OPERATING BUDGET 2013 - 14

Report # 63419

Account Number	Description	2 Years Prior Actual 7/1/2011 - 6/30/2012	1 Year Prior Revised 7/1/2012 - 6/30/2013	1 Year Prior Adopted 7/1/2012 - 6/30/2013	Budget Total 7/1/2013 - 6/30/2014	Change	Percentage Change
5333	CONFERENCE-COURSE REG FEE	\$29,979.54	\$43,156.00	\$36,906.00	\$51,991.00	\$15,085.00	40.87 %
5334	PD INSERVICE-EXTERNAL VENDOR	\$17,595.51	\$27,500.00	\$27,500.00	\$64,500.00	\$37,000.00	134.55 %
5340	OTHER PROFESSIONAL SERVICES	\$945,513.67	\$963,556.06	\$998,926.16	\$968,468.39	\$(30,457.77)	(3.05)%
5411	WATER	\$43,169.24	\$45,116.33	\$45,116.33	\$45,119.72	\$3.39	0.01 %
5421	DISPOSAL SERVICES	\$60,740.68	\$76,795.00	\$76,795.00	\$76,795.00	\$0.00	0.00 %
5424	GROUNDS MAINTENANCE	\$156,715.89	\$129,900.00	\$129,900.00	\$129,900.00	\$0.00	0.00 %
5430	CONTRACTED SERVICES	\$447,971.47	\$483,451.02	\$425,457.00	\$417,967.00	\$(7,490.00)	(1.76)%
5431	BUILDING REPAIRS	\$348,723.30	\$113,781.00	\$139,875.00	\$114,875.00	\$(25,000.00)	(17.87)%
5432	EMERGENCY REPAIRS	\$157,449.53	\$120,585.00	\$120,585.00	\$120,585.00	\$0.00	0.00 %
5433	EQUIPMENT REPAIRS	\$105,798.87	\$145,552.00	\$120,552.00	\$145,099.00	\$24,547.00	20.36 %
5440	RENTALS	\$17,091.19	\$18,235.00	\$15,300.00	\$12,100.00	\$(3,200.00)	(20.92)%
5442	LEASES	\$75,106.80	\$273,171.47	\$273,371.47	\$295,004.47	\$21,633.00	7.91 %
5443	SOFTWARE PURCHASES	\$8,644.55	\$26,093.00	\$26,093.00	\$11,425.00	\$(14,668.00)	(56.21)%
5444	SOFTWARE RENEWALS	\$212,526.01	\$173,787.70	\$173,787.70	\$206,570.05	\$32,782.35	18.86 %
5510	TRANSPORTATION-STUDENT	\$2,511,539.27	\$2,748,226.87	\$2,770,594.37	\$3,037,802.71	\$267,208.34	9.64 %
5521	PROPERTY/LIABILITY INSURANCE	\$100,705.00	\$117,160.00	\$117,160.00	\$117,160.00	\$0.00	0.00 %
5522	UMBRELLA INSURANCE	\$63,500.00	\$63,500.00	\$63,500.00	\$63,500.00	\$0.00	0.00 %

MONROE PUBLIC SCHOOLS

PROPOSED OPERATING BUDGET 2013 - 14

Report # 63419

Account Number	Description	2 Years Prior Actual 7/1/2011 - 6/30/2012	1 Year Prior Revised 7/1/2012 - 6/30/2013	1 Year Prior Adopted 7/1/2012 - 6/30/2013	Budget Total 7/1/2013 - 6/30/2014	Change	Percentage Change
5523	VEHICLE LIABILITY INSURANCE	\$2,000.00	\$4,104.00	\$4,104.00	\$4,104.00	\$0.00	0.00 %
5524	ERRORS AND OMISSIONS INSURANCE	\$19,436.00	\$19,436.00	\$19,436.00	\$19,436.00	\$0.00	0.00 %
5525	BOILERS AND MACHINERY INSURANCE	\$7,400.00	\$9,875.00	\$10,695.00	\$9,875.00	\$(820.00)	(7.67)%
5526	INTERSCHOLASTIC ATHLETIC INSURANCE	\$11,830.00	\$12,650.00	\$11,830.00	\$12,650.00	\$820.00	6.93 %
5527	SMALL CLAIMS-SELF INSURANCE	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	0.00 %
5530	POSTAGE	\$16,133.17	\$29,974.39	\$29,974.39	\$29,974.39	\$0.00	0.00 %
5531	TELEPHONE/COMMUNICATIONS	\$69,914.64	\$74,433.00	\$74,433.00	\$76,333.00	\$1,900.00	2.55 %
5540	PRINTING AND ADVERTISING	\$4,046.78	\$12,729.50	\$10,986.00	\$10,986.00	\$0.00	0.00 %
5560	TUTION-MAGNET,TECH,VO-AG,ADULT	\$325,816.50	\$356,300.00	\$340,426.00	\$379,526.50	\$39,100.50	11.49 %
5561	TUITION-PUBLIC	\$373,876.73	\$529,989.00	\$500,863.00	\$325,634.00	\$(175,229.00)	(34.99)%
5563	TUITION-PRIVATE	\$327,898.17	\$321,181.00	\$366,181.00	\$545,848.00	\$179,667.00	49.07 %
5580	TRAVEL-MILEAGE AND LODGING	\$33,345.12	\$34,155.86	\$34,155.86	\$35,088.00	\$932.14	2.73 %
5590	OTHER PURCH SERVICES	\$18,377.50	\$18,348.39	\$18,348.39	\$21,999.78	\$3,651.39	19.90 %
5611	SUPPLIES-INSTRUCTIONAL	\$261,088.24	\$226,452.59	\$258,895.58	\$287,686.71	\$28,791.13	11.12 %
5612	SUPPLIES-AV	\$8,008.77	\$7,991.12	\$14,258.25	\$11,533.00	\$(2,725.25)	(19.11)%
5613	SUPPLIES-CUSTODIAL	\$111,182.70	\$106,400.00	\$106,400.00	\$106,400.00	\$0.00	0.00 %
5614	SUPPLIES-MAINTENANCE	\$48,356.73	\$62,111.00	\$62,111.00	\$62,111.00	\$0.00	0.00 %

MONROE PUBLIC SCHOOLS

PROPOSED OPERATING BUDGET 2013 - 14

Report # 63419

Account Number	Description	2 Years Prior Actual 7/1/2011 - 6/30/2012	1 Year Prior Revised 7/1/2012 - 6/30/2013	1 Year Prior Adopted 7/1/2012 - 6/30/2013	Budget Total 7/1/2013 - 6/30/2014	Change	Percentage Change
5615	SUPPLIES-SECURITY	\$202.00	\$701.55	\$1,000.00	\$500.00	\$(500.00)	(50.00)%
5618	WORKBOOKS	\$27,049.63	\$14,494.54	\$39,516.01	\$16,549.00	\$(22,967.01)	(58.12)%
5619	CLASSROOM LIBRARY BOOKS	\$8,448.95	\$8,938.89	\$11,774.20	\$11,822.00	\$47.80	0.41 %
5621	NATURAL GAS	\$74,398.16	\$210,044.00	\$210,044.00	\$192,869.00	\$(17,175.00)	(8.18)%
5622	ELECTRICITY	\$723,983.49	\$856,850.00	\$856,850.00	\$736,386.33	\$(120,463.67)	(14.06)%
5623	BOTTLED GAS/PROPANE	\$9,624.94	\$11,448.00	\$11,448.00	\$10,106.00	\$(1,342.00)	(11.72)%
5624	HEAT ENERGY	\$517,613.31	\$648,000.00	\$648,000.00	\$571,975.00	\$(76,025.00)	(11.73)%
5626	GASOLINE	\$8,824.60	\$33,223.75	\$11,223.75	\$33,223.75	\$22,000.00	196.01 %
5640	TEXTBOOKS-NEW CURRICULUM	\$82,758.99	\$20,987.63	\$23,608.00	\$50,520.00	\$26,912.00	114.00 %
5641	TEXTBOOKS-REPLACEMENT AND ADDITIONAL	\$37,165.71	\$42,901.71	\$57,900.98	\$29,361.37	\$(28,539.61)	(49.29)%
5642	LIBRARY BOOKS	\$10,992.35	\$12,853.06	\$10,059.00	\$12,348.00	\$2,289.00	22.76 %
5643	LIBRARY REBINDS	\$0.00	\$210.46	\$560.10	\$560.10	\$0.00	0.00 %
5644	NEWSPAPER AND PERIODICALS-STUDENT	\$3,078.27	\$2,393.38	\$3,053.00	\$3,124.00	\$71.00	2.33 %
5645	SUPPLIES-LIBRARY	\$2,463.01	\$3,822.59	\$6,154.00	\$5,640.00	\$(514.00)	(8.35)%
5646	NEWSPAPER AND PERIODICALS-STAFF	\$2,445.11	\$2,233.10	\$2,533.04	\$2,533.04	\$0.00	0.00 %
5660	TESTING SUPPLIES-SPECIAL AND REGULAR ED	\$10,530.70	\$10,773.00	\$10,773.00	\$8,445.00	\$(2,328.00)	(21.61)%
5684	INK AND TONER CARTRIDGES	\$61,600.06	\$54,500.00	\$54,500.00	\$54,500.00	\$0.00	0.00 %

MONROE PUBLIC SCHOOLS

PROPOSED OPERATING BUDGET 2013 - 14

Report # 63419

Account Number	Description	2 Years Prior Actual 7/1/2011 - 6/30/2012	1 Year Prior Revised 7/1/2012 - 6/30/2013	1 Year Prior Adopted 7/1/2012 - 6/30/2013	Budget Total 7/1/2013 - 6/30/2014	Change	Percentage Change
5685	UNIFORM RECONDITIONING	\$6,398.75	\$5,925.00	\$7,500.00	\$6,750.00	\$(750.00)	(10.00)%
5686	OTHER ATHLETIC COSTS	\$33,567.35	\$29,515.72	\$28,478.48	\$31,033.50	\$2,555.02	8.97 %
5687	ATHLETIC SUPPLIES	\$27,910.65	\$31,513.97	\$30,095.00	\$30,249.00	\$154.00	0.51 %
5688	UNIFORMS - NEW	\$27,665.40	\$16,526.00	\$20,314.00	\$29,814.40	\$9,500.40	46.77 %
5689	PERSONAL STUDENT AGENDAS	\$0.00	\$4,526.31	\$4,200.00	\$4,586.00	\$386.00	9.19 %
5690	SUPPLIES-OTHER	\$109,398.02	\$127,916.94	\$133,769.23	\$142,972.23	\$9,203.00	6.88 %
5691	COPIER STAPLES AND PAPER	\$64,032.53	\$49,587.00	\$49,587.00	\$52,587.00	\$3,000.00	6.05 %
5730	EQUIPMENT-NEW-INSTRUCTIONAL	\$113,536.23	\$43,316.60	\$27,187.08	\$38,783.70	\$11,596.62	42.65 %
5731	PHOTOCOPY EQUIPMENT	\$247,967.80	\$247,000.00	\$247,000.00	\$247,000.00	\$0.00	0.00 %
5739	EQUIPMENT-NEW-NON INSTRUCTIONAL	\$117,194.31	\$71,085.59	\$36,956.68	\$46,961.50	\$10,004.82	27.07 %
5810	DUES AND FEES	\$55,904.50	\$72,955.17	\$82,073.50	\$80,162.50	\$(1,911.00)	(2.33)%
5890	MISCELLANEOUS EXPENSES	\$25.00	\$75.00	\$75.00	\$75.00	\$0.00	0.00 %
5891	OFFICIALS	\$12,147.56	\$25,513.59	\$25,513.59	\$25,643.29	\$129.70	0.51 %
5892	POLICE	\$14,406.01	\$18,914.76	\$17,905.47	\$18,750.00	\$844.53	4.72 %
5950	ENTERPRISE CARRY FORWARD	\$0.00	\$(531,075.00)	\$(531,075.00)	\$0.00	\$531,075.00	(100.00)%
GRAND TOTAL		\$51,400,923.02	\$51,434,737.49	\$51,434,737.49	\$53,048,399.07	\$1,613,661.58	3.14 %

REVENUE BUDGET SUMMARY

2013 - 2014

TOWN OF MONROE
2013-2014
BUDGET

REVENUE BUDGET SUMMARY

The following is a comparison of the proposed 2013-2014 revenue budget with the 2012-2013 revenue budget

REVENUES	2012-2013	2013-2014	INCREASE (DECREASE)	
			\$	%
LICENSES ,PERMITS, FINES	526,200	553,700	27,500	5.23%
INTERGOVERNMENTAL TOWN	893,776	859,234	(34,542)	-3.86%
CHARGES for SERVICES	363,210	323,210	(40,000)	-11.01%
INTEREST, DIVIDENDS & LIENS	475,000	400,000	(75,000)	-15.79%
MISCELLANEOUS TOWN	40,000	60,000	20,000	50.00%
INTERGOVERNMENTAL	6,663,118	6,604,247	(58,871)	-0.88%
EDUCATION				
A R R A - SFSF	-	-	-	0.00%
MISCELLANEOUS EDUCATION	10,000	10,000	-	0.00%
STATE GRANTS EDUCATION	1,353,183	1,389,106	35,923	2.65%
CONTRA REIMBURSABLES	936,500	573,400	(363,100)	-38.77%
EDUCATION				
 SUB TOTAL NON-TAX REVENUE	 11,260,987	 10,772,897	 (488,090)	 -4.33%
 <u>OTHER FUNDING SOURCES</u>				
UNDESIGNATED FUND BALANCE			-	0.00%
SUPPLEMENTAL TAXES	250,000	350,000	100,000	0.00%
TAXES PRIOR YEAR	400,000	400,000		0.00%
OPERATING TRANSFERS				
 CURRENT TAXES REQUIRED	 66,701,637	 68,794,686	 2,093,049	 3.14%
 SUB TOTAL OTHER FUNDING SOURCES	 67,351,637	 69,544,686	 2,193,049	 3.26%
 TOTAL REVENUE & OTHER FUNDING SOURCES	 78,612,624	 80,317,583	 1,704,959	 2.17%

TOWN OF MONROE
2013-2014
BUDGET
REVENUE PROJECTION

	Actual Income 2011-2012	Estimated (Budgeted) Income 2012-2013	Actual 2012-2013 as of 12/31/2012	Estimated Income 2013-2014	Dollar change 2013-2014 compare 2012-2013	% change
Income from General Sources						
TOWN REVENUE						
Building	148,819	175,000	110,801	175,000	-	0.00%
Burning Permits	2,880	2,000	30	2,000	-	0.00%
Canine Licenses	1,647	2,000	125	2,000	-	0.00%
Driveway Permits	60	200		200	-	0.00%
Food Licenses	-				-	
Hauler Fees/Administration	-	-		-	-	0.00%
Library	17,739	20,000	8,487	17,500	(2,500)	-12.50%
Planning & Zoning	21,022	15,000	20,178	20,000	5,000	33.33%
Police Permits	11,768	8,000	6,906	8,000	-	0.00%
Refuse Permits	2,850	4,000		4,000	-	0.00%
Town Clerk	314,425	300,000	182,955	325,000	25,000	8.33%
SUB-TOTAL	521,210	526,200	329,482	553,700	27,500	5.23%
INTERGOVERNMENTAL						
Boat Tax	-	3,000		-	(3,000)	-100.00%
Bond Interest Subsidy	505,478	488,676	115,794	467,699	(20,977)	-4.29%
Capital Equipment Pilot	104,227	140,000	73,447	-	(140,000)	-100.00%
Circuit Breaker	168,127	160,000	162,796	160,000	-	0.00%
Disabled Persons	2,620	2,400	2,563	2,400	-	0.00%
Pilot State Property	11,532	11,500	11,261	-	(11,500)	-100.00%
Elderly Property Tax	-			-	-	0.00%
Federal Crime Bill	-				-	0.00%
LOCIP	-				-	0.00%
Pequot	33,254	27,200	11,377		(27,200)	-100.00%
Revenue Sharing	-		143,957		-	0.00%
Hold Harmless	-			168,135	168,135	0.00%
State Aid Roads	-				-	0.00%
Telephone Access	51,782	50,000		50,000	-	0.00%
Unanticipated Grants	-				-	0.00%
Veterans Exemption	11,583	11,000	11,677	11,000	-	0.00%
Youth Service Bureau	-	-			-	0.00%
Cama Grant	-	-			-	0.00%
Property Tax Relief Grant	-	-			-	0.00%
SUB-TOTAL	888,603	893,776	532,872	859,234	(34,542)	-3.86%

TOWN OF MONROE
2013-2014
BUDGET
REVENUE PROJECTION

	Actual Income 2011-2012	Estimated (Budgeted) Income 2012-2013	Actual 2012-2013 as of 12/31/2012	Estimated Income 2013-2014	Dollar change 2013-2014 compare 2012-2013	% change
Income from General Sources						
CHARGES for SERVICES						
Bus Barn	14,640	15,960		15,960	-	0.00%
EMS Intercept (contra)	-	-		-	-	0.00%
EMS Billing	-	-		-	-	0.00%
Inland Wetlands	10,941	15,000	4,131	15,000	-	0.00%
Landfill Lease	38,001	41,000	22,484	41,000	-	0.00%
Nutrition	1,015	2,750	554	2,750	-	0.00%
Recreation Department	239,918	230,000	56,190	200,000	(30,000)	-13.04%
Recreation New Programs	-	-		-	-	0.00%
Senior Citizen Transportation	4,789	5,000	2,449	5,000	-	0.00%
Senior Citizen Registration	3,827	3,500	1,210	3,500	-	0.00%
Special Police Assignments	-	-		-	-	0.00%
Special Police Assignments Admin	50,000	50,000		40,000	(10,000)	-20.00%
					-	
SUB-TOTAL	363,131	363,210	87,018	323,210	(40,000)	-11.01%
INTEREST, DIVIDENDS & LIENS						
Interest Taxes	399,164	200,000	180,718	200,000	-	0.00%
Interest Investments	227,976	275,000	88,636	200,000	(75,000)	-27.27%
SUB-TOTAL	627,140	475,000	269,354	400,000	(75,000)	-15.79%
MISCELLANEOUS						
Miscellaneous Income	135,841	40,000	155,799	60,000	20,000	50.00%
SUB-TOTAL	135,841	40,000	155,799	60,000	20,000	50.00%
TOTAL TOWN REVENUE	2,535,925	2,298,186	1,374,525	2,196,144	(102,042)	-4.44%

TOWN OF MONROE
2013-2014
BUDGET
REVENUE PROJECTION

	0	Actual Income 2011-2012	Estimated (Budgeted) Income 2012-2013	Actual 2012-2013 as of 12/31/2012	Estimated Income 2013-2014	Dollar change 2013-2014 compare 2012-2013	% change
Income from General Sources							
B. O. E. REVENUE							
INTERGOVERNMENTAL							
ECS		6,572,615	6,572,118	1,648,242	6,604,247	32,129	0.49%
ARRA-SFSF-ESG						-	0.00%
ARRA-SFSF-GSF						-	0.00%
SPECIAL EDUCATION							
TRANSPORTATION		68,795	91,000	-	-	(91,000)	-100.00%
SUB-TOTAL		6,641,410	6,663,118	1,648,242	6,604,247	(58,871)	-0.88%
MISCELLANEOUS							
Individual Tuition		11,860	10,000	4,484	10,000	-	0.00%
Regional District			-	-	-	-	
Oxford Tuition			-	-	-	-	0.00%
SUB-TOTAL		11,860	10,000	4,484	10,000	-	0.00%
TOTAL B.O.E. REVENUE		6,653,270	6,673,118	1,652,726	6,614,247	(58,871)	-0.88%
TOTAL REVENUE		9,189,195	8,971,304	3,027,251	8,810,391	(160,913)	-1.79%

FIVE-YEAR CAPITAL PLAN

2013-2014 Annual Budget

Town of Monroe Budget 2013-2014
Town of Monroe Five Year Capital Plan

Project	Estimated Cost	Funding Source
Fiscal Year 2013-2014		
B O E Security	300,000	Bonding
Road Pavement	1,200,000	Bonding
Road Pavement	800,000	Operating Budget
Generator Food Pantry	10,000	Locip
Town Hall HVAC	1,200,000	Bonding
Wolf Park Field	350,000	Bonding
Bonding Total	<u>3,050,000</u>	
Fiscal Year 2014-2015		
Fawn Hollow Roof replacement	2,200,000	Bonding
Estimated State Grant Used 35%	(660,000)	Bonding
Road Pavement	1,100,000	Bonding
Road Pavement	900,000	Operating Budget
Stepney Boiler Valves	15,000	Locip
Salt Storage Facility P W	160,000	Locip
Bonding Total	<u>2,640,000</u>	
Fiscal Year 2015-2016		
Masuk Roof	2,500,000	Bonding
Estimated State Grant Used 35%	(875,000)	Bonding
Road Pavement	1,000,000	Bonding
Road Pavement	1,000,000	Operating Budget
Fawn Hollow windows	600,000	Bonding
Bonding Total	<u>3,225,000</u>	
Fiscal Year 2016-2017		
Stepney Elementary Roof	1,600,000	Bonding
Estimated State Grant Used 35%	(560,000)	Bonding
Road Pavement	900,000	Bonding
Road Pavement	1,100,000	Operating Budget
Stepney Boilers	500,000	Bonding
Stepney Windows	450,000	Bonding
Bonding Total	<u>2,890,000</u>	
Fiscal Year 2017-2018		
Replace underground storage tank	750,000	Bonding
Road Pavement	800,000	Bonding
Road Pavement	1,200,000	Operating Budget
Bonding Total	<u>1,550,000</u>	

FINANCIAL PLAN AND RECOMMENDED FISCAL POLICY

2013-2014 Annual Budget

TOWN OF MONROE
2012-2013 BUDGET

FINANCIAL PLAN & RECOMMENDED FISCAL POLICY

SUMMARY OF BACK TAX COLLECTIONS

<u>FISCAL YEAR</u>	<u>UNCOLLECTED BACK TAXES</u>	<u>BUDGETED COLLECTIONS</u>	<u>COLLECTED</u>
1998-99	1,541,322	500,000	434,075
1999-00	906,222	300,000	440,898
2000-01	907,714	300,000	335,935
2001-02	994,623	300,000	347,317
2002-03	960,667	300,000	554,823
2003-04	844,987	315,000	461,352
2004-05	695,487	340,000	388,573
2005-06	507,560	340,000	228,683
2006-07	371,688	300,000	217,905
2007-08	570,025	200,000	340,766
2008-09	757,766	200,000	359,438
2009-10	798,026	200,000	467,644
2010-2011	866,701	200,000	936,551
2011-2012	1,150,322	400,000	779,322
2012-2013		400,000	In Process
CURRENT YEARS TAXES (Budgeted)			68,794,886
BUDGETED COLLECTION RATE			98.5%

SUMMARY

The sources of funding are:

	<u>2011-2012</u>	<u>2012-2013</u>	<u>CHANGE</u>
Undesignated Fund Balance	0		0
Supplemental Taxes	250,000	350,000	100,000
Operating Transfers	0	0	0
Prior Years Taxes	400,000	400,000	0
			0
Current Years Taxes	66,701,637	68,794,886	2,093,249

GRAND LIST

The Estimated Grand List decreased in value by an estimated \$ which represents an decrease in value of .40% percent.

The estimated 2012 Grand List (adjusted for a collection rate of 98.5% and the elderly tax relief) is \$2,258,525,476 and the implementation of the Fiscal policy will require a mill rate of 30.46

The change in the mill rate of 1.20 mills represents a 4.10% **increase** as compared to the 2012-2013 mill rate.

TOWN OF MONROE
2012-2013
BUDGET
TOWN OF MONROE 2013-2014

FINANCIAL PLAN & RECOMMENDED FISCAL POLICY

The following is a summary of the Revenues and Expenditures for the Town as compared with the previous years budget.

REVENUE	2012-2013	2013-2014	INCREASE (DECREASE)
NON-TAX			
Municipal	2,298,186	2,196,144	(102,042)
Education	6,673,118	6,614,247	(58,871)
TOTAL	8,971,304	8,810,391	(160,913)
EXPENDITURES			
Municipal	19,142,174	20,117,349	975,175
Debt Service	5,586,028	5,731,542	145,514
Equipment Replacement		111,267	111,267
Education	51,434,739	52,234,919	800,180
E M S Reserve	30,000	30,000	0
P O C D Reserve	40,000	40,000	0
Capital Equipment	0	0	0
Revaluation	70,000	70,000	0
Internal Service Fund	20,000	20,000	0
TOTAL	76,322,941	78,355,077	2,032,136
EXCESS EXPENDITURES OVER REVENUES	67,351,637	69,544,686	2,193,049

The following is the recommended Fiscal Policy for the funding of the 2013-2014 Budget

\$69,544,686

UNDESIGNATED FUND BALANCE

The 2011-2012 annual audit confirmed that the Town had an Undesignated Fund Balance as stated.

\$4,271,117

Use of Undesignated Fund Balance

Fund Capital Equipment Projects	-
Fund Internal Service Reserve	
Fund Revaluation Reserve	
Fund P O C D	
Fund E M S Capital Reserve	
Fund Operations	-
	\$ -

This will leave the Fund Balance at : 4,271,117
Undesignated Fund Balance as a % to Budget 5.45%

Supplemental Taxes	350,000
Previous Years Taxes	400,000
Operating Transfers	0

TOWN of MONROE
FINANCIAL PLAN
RECOMMENDED FISCAL POLICY
2013-2014

	BUDGET 2012-2013	RECOMMENDED 2013-2014	CHANGE 2013-2014 2012-2013	% CHANGE
REVENUE NON-TAX				
TOWN REVENUE				
TOWN REVENUE	526,200	553,700	27,500	5.23%
INTERGOVERNMENTAL	893,776	859,234	(34,542)	-3.86%
CHARGES for SERVICES	363,210	323,210	(40,000)	-11.01%
INTEREST, DIVIDENDS & LIENS	475,000	400,000	(75,000)	-15.79%
MISCELLANEOUS	40,000	60,000	20,000	50.00%
TOTAL TOWN REVENUE	2,298,186	2,196,144	(102,042)	-4.44%
B. O. E. REVENUE				
INTERGOVERNMENTAL	6,663,118	6,604,247	(58,871)	-0.88%
MISCELLANEOUS	10,000	10,000	0	0.00%
STATE GRANTS	1,353,183	1,389,106	35,923	2.65%
CONTRA ACCOUNTS	936,500	573,400	(363,100)	-38.77%
TOTAL B.O.E. REVENUE	8,962,801	8,576,753	(386,048)	-4.31%
TOTAL REVENUE NON-TAX	11,260,987	10,772,897	(488,090)	-4.33%
EXPENDITURES				
TOWN				
General Government Totals	7,555,739	8,195,754	640,015	8.47%
Public Safety Totals	6,243,174	6,445,305	202,131	3.24%
Public Works Totals	3,244,645	3,377,707	133,062	4.10%
Sanitation Totals	368,469	355,073	(13,396)	-3.64%
Health & Welfare Totals	206,480	260,485	54,005	26.16%
Culture & Recreation Totals	1,443,167	1,477,525	34,358	2.38%
Special Projects	80,500	5,500	(75,000)	-93.17%
TOWN OPERATING TOTALS	19,142,174	20,117,349	975,175	5.09%
DEBT SERVICE	5,586,028	5,731,542	145,514	2.60%
EQUIPMENT REPLACEMENT		111,267	111,267	100.00%
Operating budget	51,434,739	52,234,919	800,180	1.56%
ARRA- SFSF				
State Grants	1,353,183	1,389,106	35,923	2.65%
Contra Expenditures	936,500	573,400	(363,100)	-38.77%
EDUCATION TOTALS	53,724,422	54,197,425	473,003	0.88%
OTHER EXPENDITURES				
E M S Capital Reserve	30,000	30,000	0	0.00%
Internal Service Reserve	20,000	20,000	0	0.00%
P O C D Reserve	40,000	40,000	0	0.00%
Revaluation Reserve	70,000	70,000	0	0.00%
Capital Equipment/Projects	0	*	0	100.00%
OTHER EXPENDITURES TOTAL	160,000	160,000	0	0.00%
TOTAL EXPENDITURES	78,612,624	80,317,583	1,704,959	2.17%

TOWN of MONROE
FINANCIAL PLAN
RECOMMENDED FISCAL POLICY
2013-2014

	BUDGET 2012-2013	RECOMMENDED 2013-2014	CHANGE 2013-2014 2012-2013	% CHANGE
EXCESS EXPENDITURES OVER REVENUE	67,351,637	69,544,686	2,193,049	3.26%
FUNDING SOURCES				
Undesignated Fund Balance				
Supplemental Taxes	250,000	350,000	100,000	40.00%
Operating Transfers			0	0.00%
Prior Years Taxes	400,000	400,000	0	0.00%
Current Years Taxes	66,701,637	68,794,686	2,093,049	3.14%
Total Sources of Funding	67,351,637	69,544,686	2,193,049	3.26%
Estimated Grand List (Modified) @ 98.5% Collection Rate	2,267,618,489	2,258,525,476	(9,093,013)	-0.40%
Mill Rate	29.26	30.46	1.20	4.10%